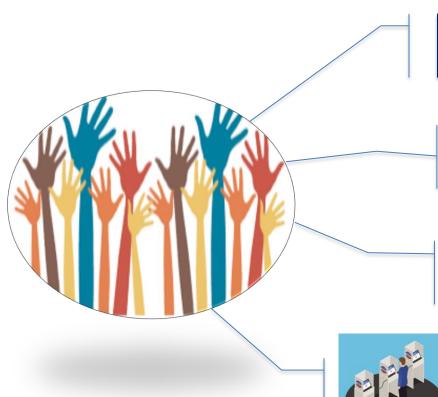


# **Revolution of Annual General Meetings**





**Shorter duration** 





No. of attendees vs voters

**Greater Shareholder Activism** 









**Electronic Polling** 

# **Impact of Covid-19 on Annual General Meetings**







# **Physical**



Will this be the start of a new era?

Regulatory Flexibilities due to Covid-19

# **Regulatory Flexibilities Due to Covid-19**





Suruhanjaya Syarikat Malaysia (SSM) had on 22 October 2020, revised its Practice Directive 6/2020 (PD6) pertaining to extension of time (EOT) for companies to hold its annual general meeting (AGM), to circulate and to lodge financial statements to SSM.

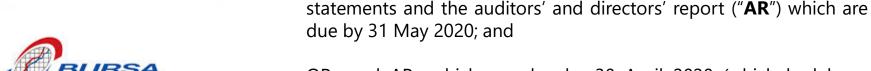
|                       | Date for   | 1 <sup>st</sup>                       |  | 1 <sup>st</sup> Init                                    | tiative     | 2 <sup>nd</sup> Initiative  Further extension in accordance with revised PD6/2020 issued on 22 October 2020 (to be applied before 15 November 2020) |  |
|-----------------------|------------|---------------------------------------|--|---|-------------|---|--|
| Financial Year<br>End |            | Original Due<br>Date for<br>Lodgement | Extended<br>Circulation date<br>of Financial<br>Statement/ AGM<br>date | Extended<br>Lodgement Date<br>of Financial<br>Statement |             |   |  |
|                       |            |                                       |  |   | Circulation | Lodgement   |  |
| 30.09.2019            | 31.03.2020 | 30.04.2020                            | 29.06.2020   | 29.07.2020  | 31.12.2020  | 31.12.2020  |  |
| 31.10.2019            | 30.04.2020 | 30.05.2020                            | 28.07.2020   | 27.08.2020  | 31.12.2020  | 31.12.2020  |  |
| 30.11.2019            | 31.05.2020 | 30.06.2020                            | 28.08.2020   | 25.09.2020  | 31.12.2020  | 31.12.2020  |  |
| 31.12.2019            | 30.06.2020 | 30.07.2020                            | 28.09.2020   | 28.10.2020  | 31.12.2020  | 31.12.2020  |  |
| 31.01.2020            | 31.07.2020 | 30.08.2020                            | 29.10.2020   | 28.11.2020  | 31.12.2020  | 31.12.2020  |  |
| 29.02.2020            | 31.08.2020 | 30.09.2020                            | 29.11.2020   | 29.12.2020  | 31.12.2020  | 31.12.2020  |  |
| 31.03.2020            | 30.09.2020 | 30.10.2020                            | 29.12.2020   | 28.01.2021  | 29.12.2020  | 28.01.2021  |  |

# **Regulatory Flexibilities Due to Covid-19**



Bursa had on **16 April 2020** granted an automatic EOT <u>until **30 June 2020**</u> for listed issuers for the issuance of the following:-

Quarterly Reports ("QR") and that include annual audited financial





QRs and ARs which are due by 30 April 2020 (which had been extended to 31 May 2020 from the previous directive issued by Bursa dated 26 March 2020).

Bursa had on 6 May 2020 granted an automatic EOT until 31 August 2020

To listed issuers with financial year ended on 31 March 2020 to issue their ARs that include the annual audited financial statements and the auditors' and directors' reports which are due by 31 July 2020.

# **Regulatory Flexibilities Due to Covid-19**



## Paragraph 2.19B MMLR / Rule 2.19B ACE LR

A listed issuer may send any documents required to be sent under the MMLR / ACE LR to its shareholders by electronic means, if:-

- the **Constitution** of the listed issuer provides of the use of the electronic means to communicate with shareholders and specifies the manner in which electronic means is to be used;
- BURSA MALAYSIA
- listed issuer publishes the documents in its website, the listed issuer must separately and immediately notify shareholders in writing on such publication and designated website link or address for download of document;
- there is proof of electronic mail delivery for issuance of documents or notification via electronic mail; and
- upon receipt of request for hard copy of the document from shareholder, the listed issuer to forward the document to the shareholder as soon as practicable, free of charge

#### Bursa's letter on 17 March 2020



- Where a **listed company has issued its AR together with AGM Notice** before 17 March 2020, the listed company must <u>issue its</u>

  <u>AGM Notice again</u> if the AGM is <u>adjourned for 30 days or more</u>, in the same manner as in the case of the original AGM.
- Where a listed company has yet to issue its AGM Notice, it may issue the AGM Notice separately from the AR and ensure that the information contained in its AR is made up to a date which is not earlier than 6 weeks from the date of issue of the AR instead (unless waiver granted by SSM / Bursa)



WHAT happens **NEXT** should the **SC GUIDANCE** be **REMOVED** if no more pandemic situation?

Has your Constitution been revised to provide specific provisions for Virtual / Hybrid AGM?

CG Monitor 2020 by Securities Commission *Issued on 8 October 2020* 

# CG Monitor 2020 : Conduct of fully virtual general meetings – A new normal

BoardRoom



- Fully virtual Only essential individuals are present at the broadcast venue with all shareholders participating online
- Hybrid Shareholders have the option to be physically present at the meeting venue or to participate online
- O Physical All participants are physically present at the meeting venue

246 **fully virtual** general meetings (AGM, EGM, meeting of unitholders) were conducted between 18 March – 31 July 2020

## **Observations on PLCs**

# Size is not a barrier to leverage on digital tools

 Mid-cap & small-cap companies were able to leverage digital tools

# Board & shareholder engagement continue despite lower turn out

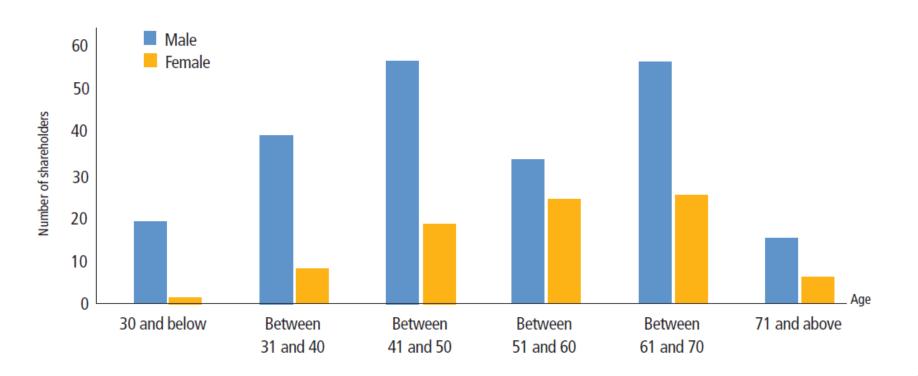
- Possible reason : absence of door gifts, meals/refreshments
- More questions posed, easier to pose questions via Chat Box

# Companies continuing to offer remote shareholder's participation

 59% of PLC responded that they will continue to offer RPV for future AGM

> 2021 AGM?

## **Observations on Shareholders**



## **Observations on Shareholders**

# **Ease of participation**

- 88% says they were provided clear & easyto-follow instructions for RPV
- Areas of improvement
  - Better connectivity
  - Trouble-shooting guide / Helpdesk
  - More user-friendly platform / tools

# Shareholder – Board Engagement

 Questions and remarks posed by shareholders should be visible to all meeting participants

# Preferred mode of participation

- Younger group = RPV
- Silver category = Physical participation

# CG Monitor 2020 : Conduct of fully virtual general meetings – A new normal

# BoardRoom

# **Observations on Shareholders – Preferred Mode of Participation**

| Participation preference / Age   | 30 and<br>below | Between<br>31 and 40 | Between<br>41 and 50 | Between<br>51 and 60 | Between<br>61 and 70 | 71 and<br>above |
|--|-----------------|----------------------|----------------------|----------------------|----------------------|-----------------|
| Online   | 48%             | 45%                  | 38%                  | 40%                  | 21%                  | 30%             |
| Physical   | 52%             | 55%                  | 62%                  | 60%                  | 79%                  | 70%             |
| <ul> <li>Would like to<br/>also have the<br/>option to<br/>participate in<br/>the meeting<br/>remotely<br/>(online)</li> </ul> | 82%             | 65%                  | 69%                  | 71%                  | 56% What does        | 43%             |
|  |                 |                      |                      |                      | this mean?           |                 |



**Digital tools** are no longer a 'nice to have' but Integral

# Guidelines for Virtual General Meetings

# **Guidelines on Virtual General Meetings**



| ltem         | Remarks   |
|--------------|---|
| Constitution | <ul> <li>If Constitution does not prohibit/ is silent on the manner a general<br/>meeting to be conducted, listed company is permitted to leverage<br/>technology to conduct its general meeting.</li> </ul>  |
|              | <ul> <li>Where listed company's constitution expressly prescribes the requirement<br/>for a physical meeting venue to conduct its general meeting, such listed co<br/>is advised to defer the conduct of its general meeting until circumstances<br/>permit the use of a physical venue.</li> </ul> |
|              | <ul> <li>After the MCO is lifted, listed company should review and update their<br/>constitutions to enable the use of technology to conduct general<br/>meetings and facilitate communication and engagements with<br/>shareholders electronically.</li> </ul>                                     |

# **Guidelines on Virtual General Meetings**



| Item              | Remarks   |
|-------------------|---|
| Notice of Meeting | <ul> <li>Notice of meeting may be sent electronically to its shareholders subject<br/>to constitution and complies with any applicable requirements under the CA<br/>2016 and MMLR.</li> </ul>  |
|                   | • Follow the <b>stipulated notice period</b> stated under section 316(2) of CA 2016 and the listed issuer's constitution (21 or 28 days notice?)  |
|                   | • In the case of a fully virtual general meeting, the notice must indicate the broadcast venue as the place of meeting and also state the online platform being used for the meeting to ensure members are aware and have access to it. |
|                   | • As the right to speak includes <u>other modes of expression</u> for example real time submission of typed texts, it should be expressly stated in the notice.   |

# **Guidelines on Virtual General Meetings**



| Item   | Remarks   |
|--------|---|
| Quorum | <ul> <li>Participation of members is not restricted to physical presence but also includes members' online participation at the meeting.</li> <li>Can be determined by the number of members logged-in at the start of the meeting. There must be proper audit trail to record the attendance.</li> <li>Does Constitution indicate Quorum?         <ul> <li>Is it required at commencement of general meeting OR</li> <li>Must be maintained throughout?</li> </ul> </li> </ul> |

# Hybrid vs Virtual General Meetings

|  | Hybrid (Onsite and Offsite Voting)  | Virtual<br>(Offsite Voting)  |
|--|---|--|
| Registration<br>Counter in the<br>Broadcast<br>Venue | <ul> <li>Required at physical venue</li> <li>Credentials (log-in ID and passwords) are issued after RPV registration and verification by Scrutineers</li> <li>Allow pre-registration online before AGM date for those attending physical venue to determine number of attendees?</li> </ul> | <ul> <li>Not required</li> <li>BR Smart Investor Portal can allow preregistration prior to AGM date, subject to SC Guidance / Constitution</li> <li>Credentials (log-in ID and passwords) are issued after RPV registration and verification by Scrutineers</li> </ul> |
| Attendance of Directors in Broadcast Physical Venue  | <ul> <li>Required</li> <li>MCCG – Chairman of Board and<br/>Chairman of Committees to attend<br/>and answer questions</li> </ul>  | <ul> <li>Only Chairman of the Meeting and key /<br/>essential Directors or Management Team</li> </ul>  |

|               | Hybrid (Onsite and Offsite Voting)   | Virtual<br>(Offsite Voting)  |
|---------------|--|--|
| Participation | <ul> <li>Offsite attendees can watch, listen and participate the meeting real time via webcast</li> <li>Onsite attendees can partake in Q&amp;A session by raising their hands and using the designated microphone in the venue.</li> <li>Offsite attendees can partake in Q&amp;A session online via text</li> <li>Company is encouraged to share questions submitted by shareholders prior to or at general meeting itself.</li> <li>Non-essential persons can attend meeting physically / remotely</li> </ul> | <ul> <li>Attendees can watch, listen and participate the meeting real time online/live streaming</li> <li>Offsite attendees can partake in Q&amp;A session online via text</li> <li>Questions raised online are advised to be published and made visible to all participants during the general meeting for transparency purposes</li> <li>Company is encouraged to share questions submitted by shareholders prior to or at general meeting itself</li> <li>MSWG encourages PLCs to appoint independent moderator (not compulsory) to ensure that most questions raised are being addressed</li> <li>Non-essential persons may attend meeting remotely</li> </ul> |

# **Hybrid Vs Virtual General Meeting**



|                  | Hybrid<br>(Onsite and Offsite Voting)  | Virtual<br>(Offsite Voting)  |  |  |
|------------------|--|--|--|--|
| Method of voting | <ul> <li>Onsite: Lumi individual handheld device / Kiosk</li> <li>Offiste: Via Lumi app / Lumi AGM portal (Mobile / Laptop / Desktop)</li> <li>Voting to take place after each motion or at the end of meeting after tabling of all motions</li> </ul> | <ul> <li>Via Lumi app / Lumi AGM portal / device (Mobile / Laptop / Desktop)</li> <li>Can allow voting at the start / commencement of meeting or at end of meeting after tabling of all motions</li> </ul> |  |  |
| Voting Results   | <ul> <li>Real time, projected immediately after<br/>each resolution or at end of meeting</li> </ul>  | <ul> <li>Real time, projected immediately after<br/>each resolution or at end of meeting</li> </ul>  |  |  |
|                  | Question: Can announcement of voting results to Bursa be withheld until the end of the day after 5pm?  |  |  |  |

# **Hybrid Vs Virtual General Meeting**



|          | Hybrid<br>(Onsite and Offsite Voting)  | Virtual<br>(Offsite Voting)                                       |  |
|----------|--|---|--|
| Security | The system is highly secure using encryption.  | <ul> <li>The system is highly secure using encryption.</li> </ul> |  |
| Cost     | <ul> <li>High</li> <li>As it is a hybrid of both online (remote) and physical venue</li> </ul> | • Lower   |  |

# **Practical** Considerations

# **Practical Considerations**

# BoardRoom

Company's Readiness

Working Committee

Virtual Meeting
Platform

**Meeting**Administrators

Broadcast Venue

Administrative Guide

Remote Directors

Update Regulators

**Scrutineers** 

Meeting Agenda **Polling** 

Q&A

Pre-meeting Briefing

**Dry-run** 

Broadcast
Venue Checks

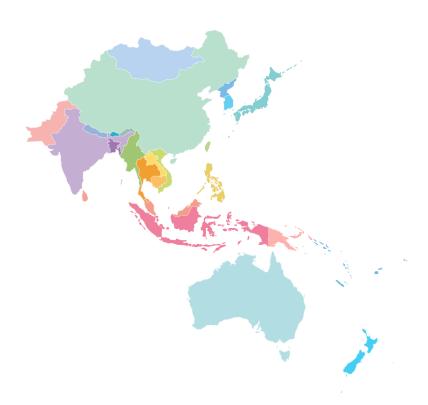
Internet Connection

Actual Meeting

**Post meeting** 

# BoardRoom

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# BRAND PURPOSE:

TO BE THE UNRIVALLED PARTNER FOR
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